RSM US Alliance Member Brand Guidelines

A guide to our brand identity system

Last updated: March 2020





A message from your RSM US Alliance team

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An independently owned member **RSM US Alliance**

RSM

The visual presentation of our RSM US Alliance brand is closely linked to the RSM brand. The RSM US Alliance member signature is composed of the RSM brand identity linked to a unique rendition of our name, RSM US Alliance, and the descriptor, An Independently Owned Member, to ensure appropriate representation of independence between our organizations.

Our brand will have the greatest impact when used consistently and correctly. To be successful, we must all learn how to properly use the RSM US Alliance brand in marketing and communications materials. This guide describes our identity and brandmark elements and gives you the guidelines for using the new visual identity system and legal disclosures. Please read it carefully and keep it handy for future reference.

Our RSM US Alliance brand is a valuable asset for both RSM US LLP and our RSM US Alliance member firms. We are proud of our affiliation with your firm and when the brand is used correctly it will help us build awareness and solidify the reputation of our firms. When your firm chooses to use the RSM US Alliance brand, you must promote and protect it by following the guidelines in this guide.

Dean Sengstock National Leader, RSM US Alliance

For more information, contact:

Member Desk E: RSMUSAlliance@rsmus.com



Brands are not built by accident...at least not good brands. Strong brands are built through discipline and active management. Building a brand means making a promise and sticking to it in everything you do. With a strong brand platform, you always know what is expected of us as members of the RSM US Alliance. More importantly, it helps clients and prospects know what to expect.



A brand is not a logo. It's not even a combination of colors and images. Rather, it is the perceptions about an organization in the minds of clients and stakeholders (e.g., employees, partners, etc.). At its heart, branding is a commitment to deliver on a specific promise. All brands are built over time as a result of cumulative experiences people have with the services or products offered under the brands. Each time a client interacts with people, sees ads or reads newsletters associated with the RSM US Alliance brand, his or her opinion of the RSM brand is influenced. This guide illustrates some of the ways we tell our brand story.

At its heart, branding is a commitment to deliver on a specific promise.

RSM US Alliance

RSM Alliance

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RSM Alliance and RSM US Alliance internal signatures

The RSM Alliance and RSM US Alliance signatures will be used specifically by RSM US LLP personnel to represent the RSM US Alliance organization in communication, advertising and promotional materials for the benefit of all U.S. and Canada members and prospects. You will see it displayed on general business communication templates, merchandise/apparel, website or internal applications such as our member portal.

An independently owned member **RSM US Alliance**

RSM US Alliance member signature

The RSM US Alliance member signature may be used by RSM US Alliance members in their respective marketing and communication materials, and must be used if any such materials reference the member firm's affiliations with RSM US LLP or RSM US Alliance. Members of RSM US Alliance can benefit from our brand identity by communicating their affiliation with RSM US LLP and capitalizing on the power that this association with a premiere audit, tax and consulting provider brings.

Remember, consistency drives awareness and understanding.

Communicating our key messages throughout our marketing materials drives credibility and reflects our brand.

From the legal disclosures to the fonts used to typeset them, these elements make up our identity system and help us create brand-supported and consistent communications. Straying from our standard messaging and visuals dilutes the brand effort.

A lot of thought and effort has gone into the development of our identity. To successfully build a strong brand and maximize the return on our investment, we need to work together to adhere to the usage guidelines outlined in this guide. We have adopted a zero tolerance enforcement policy for these standards.



EXPRESSING THE RSM US ALLIANCE BRAND

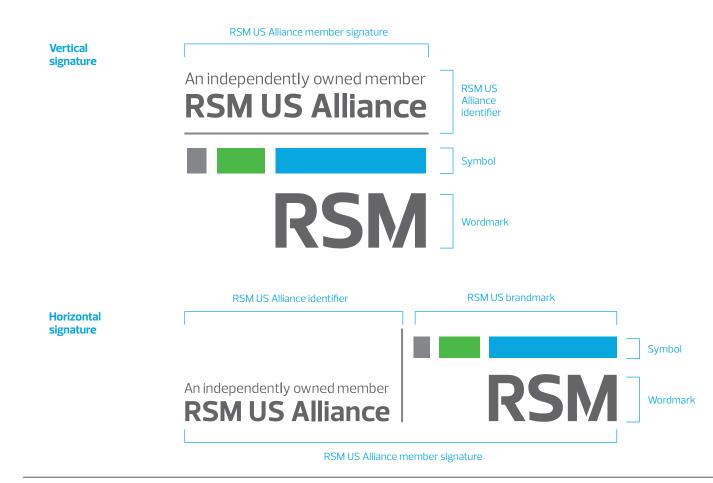
- 2.1 RSM US Alliance member signature
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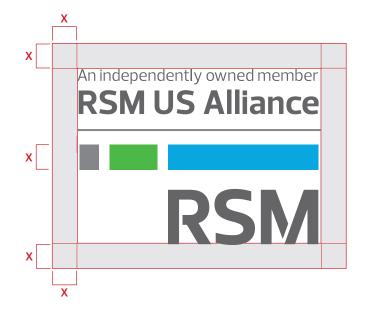
The RSM US Alliance member signature has been designed for maximum legibility, impact and memorability. The letters of our wordmark and the RSM US Alliance member signature are proprietary drawings and must not be recreated.

The member signature elements are arranged in a specific relationship to each other. They must not be changed or altered in any way.

For authorized reproduction of artwork, information or clarification:

Visit the Promoting Your Membership page under Marketing Tools on the RSM US Alliance portal (<u>http://alliance.rsmus.com</u>).





Area of isolation

The RSM US Alliance member signature should always be surrounded by a generous amount of open space. This will keep it free of distracting or competing graphic elements.

The minimum amount of open space surrounding the signature is shown here. Use more space whenever possible, especially when there are other competing graphic elements near the signature.

Note:

The "X" dimension is equal to the symbol height.

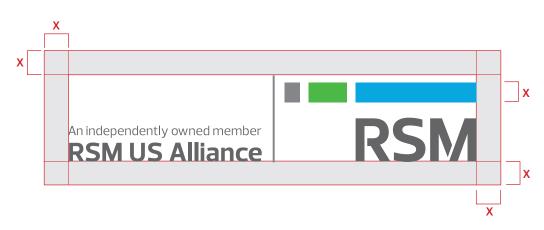
Size of signature

Minimum: The minimum recommended size for print and on–screen communications is .25'' (6.35mm) and 18 pixels for internet use of the RSM US portion of the signature. This way the icon rectangles still appear separated.

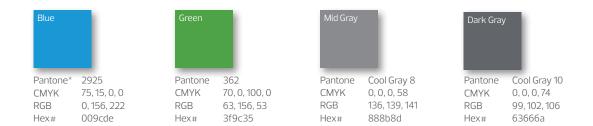
.25" **RSM**

Maximum: There is no maximum recommended signature size provided it is easily legible to the intended audience and the minimum clear space is maintained.

Never reproduce the signature at less than minimum recommended size without approval from RSM US LLP corporate marketing. Never scale the signature disproportionately or at a size that compromises legibility in any medium.



The approved colors for the RSM US Alliance member signature are demonstrated here. These standards apply to all applications. Other colors, values or gradations are not permitted.



*Pantone Inc.'s check-standard trademark for color reproduction and color reproduction materials.

Positive

Full color

Symbol: Blue (Pantone 2925), Green (Pantone 362) and Mid Gray (Pantone Cool Gray 8) Wordmark: Dark Grey (Cool Grey 10) RSM US Alliance identifier: Gray (Pantone Cool Gray 10)

An independently owned member

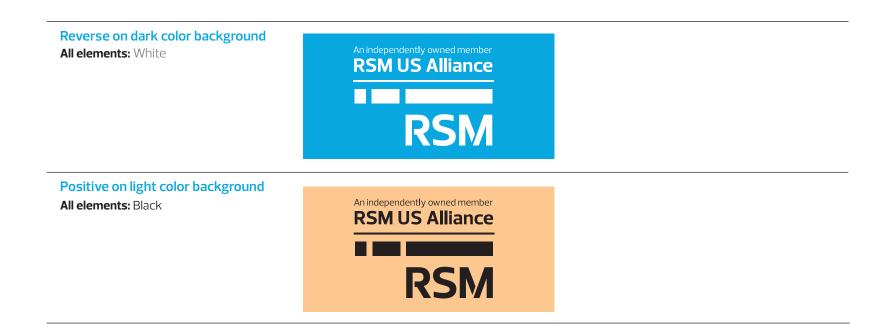


Positive

One color: 100% black

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Do not alter any portion of the RSM US Alliance member signature. Any variation of the RSM US LLP signature or RSM US Alliance member signature will weaken the effectiveness of the RSM US Alliance program, and diminish the strength of our brand and potentially puts our brand affiliation at risk.





Don't use the internal RSM Alliance brandmark



Don't use the member signature without the symbol.



Don't replace the symbol with any other graphic



Don't use the former McGladrey brandmark



Don't use the member signature without the RSM brandmark



Don't outline the signature



Don't add any other descriptors



Don't put shadows or other graphic elements behind the signature





Don't alter the weight of the signature



Don't distort the signature

The RSM US Alliance member signature colors have been carefully chosen. Consistent use of these colors is imperative.

Incorrect use of color reduces the visual recognition and impact of the RSM US Alliance member signature and diminishes its effectiveness in identifying our affiliation.

Examples of incorrect color usage are shown here.



Don't print the wordmark in black



Don't print the signature in all green



Don't fill the signature with a gradient



Don't print the signature in white on a light background that doesn't offer sufficient contrast





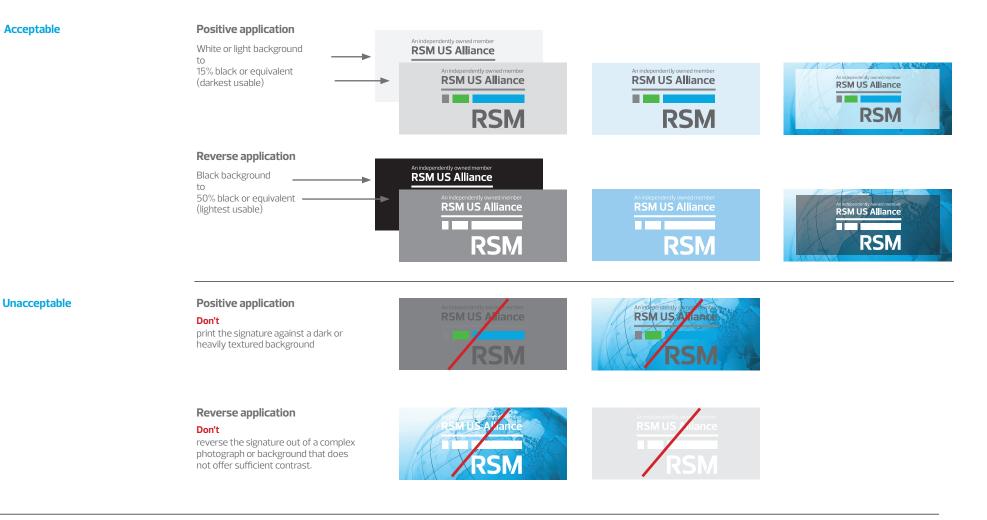
Don't print the signature in any unauthorized color



Don't use a transparency option The RSM US Alliance member signature must always be presented as clearly as possible. For this reason, backgrounds must be controlled to ensure proper contrast.

Tip

If using a full-bleed graphic, consider screening it back in the area behind the RSM US Alliance member signature. See the illustration in right column.

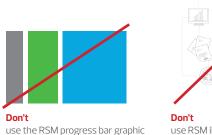




Don't use the RSM portraiture imagery



Don't use the Power of being understood brand positioning statement or insight graphic



use RSM illustrations

"The Power of Being Understood" brand positioning statement

The Power of Being Understood brand positioning statement is a trademark owned by RSM US LLP and is to be used solely by RSM. RSM US Alliance member firms are not permitted to use this tagline in any capacity (marketing or otherwise, except if it is printed on allowable RSM US LLP-generated promotional materials).

RSM design elements

With the RSM brand transition in October 2015, RSM unveiled a new look and feel for all marketing and communication materials. These design elements (including but not limited to: font/typography, the progress bar, insight graphics, illustrations and primary portraits/photos) represent the RSM brand. For clarity in independence as well as brand integrity, RSM US Alliance member firms are not permitted to copy or recreate these design elements in any capacity (marketing or otherwise, except if printed on allowable RSM US LLP generated promotional materials).

RSM US Alliance restrictions outside the United States

The RSM US Alliance is a U.S.-based association that has access to resources of an international network through the RSM US Alliance license agreement with RSM US LLP. The licensee may not reference the RSM US Alliance relationship when doing business outside the United States unless as part of an international engagement the licensee is working on with other members of the RSM International network.

Additional restrictions

In addition to the brand guidelines provided in this book, please reference your firm's license agreement for any marketing/branding restrictions that are specific to your firm.

3.0

PUTTING THE PIECES TOGETHER: COMMUNICATIONS MATERIAL

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We recommend that the RSM US Alliance member signature be used on all member communications materials, from stationery to marketing communications.

The following exhibits graphically illustrate the recommended relationship between a member's own brand identity and how the RSM US Alliance member signature may be incorporated into their communications. We have used the LaPorte CPAs & Business Advisors logo to show the recommended relationships. While each member has unique brand requirements, we believe that the more consistent members are in using the guidelines described on the following pages, with special emphasis on the core brand elements of RSM US Alliance, the greater the value to each and all members.

The vertical signature configuration is preferred and is shown in the majority of the following exhibits. However, when there is limited vertical space, the horizontal signature is acceptable.

Always observe the area of isolation surrounding the RSM US Alliance member signature. For more information, refer to Page 2.2.

Preferred, vertical signature

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Acceptable, horizontal signature

An independently owned member **RSM US Alliance**



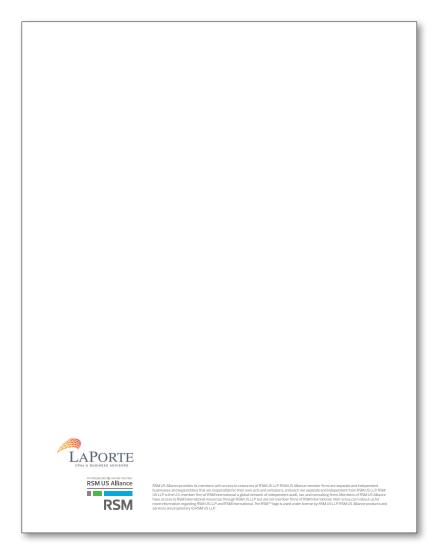
Standard RSM US Alliance disclosure

Usage

The standard RSM US Alliance disclosure is required on all marketing materials 8.5" x 11" or larger if RSM US Alliance is referenced within the document or if the RSM US Alliance member signature is used.

Standard RSM US Alliance disclosure:

RSM US Alliance provides its members with access to resources of RSM US LLP. RSM US Alliance member firms are separate and independent businesses and legal entities that are responsible for their own acts and omissions, and each are separate and independent from RSM US LLP. RSM US LLP is the U.S. member firm of RSM International, a global network of independent audit, tax and consulting firms. Members of RSM US Alliance have access to RSM International resources through RSM US LLP but are not member firms of RSM International. Visit rsmus.com/aboutus for more information regarding RSM US LLP and RSM International. The RSM[™] brandmark is used under license by RSM US LLP. RSM US Alliance products and services are proprietary to RSM US LLP.



Short RSM US Alliance disclosure

Usage

The short RSM US Alliance disclosure may be used only on letterhead and on advertising and marketing materials that are smaller than 8.5" x 11" when RSM US Alliance is referenced within the document or if the RSM US Alliance member signature is used.

Short RSM US Alliance disclosure:

RSM US Alliance member firms are separate and independent businesses and legal entities that are responsible for their own acts and omissions, and each are separate and independent from RSM US LLP. RSM US LLP is the U.S. member firm of RSM International, a global network of independent audit, tax and consulting firms. Members of RSM US Alliance have access to RSM International resources through RSM US LLP but are not member firms of RSM International.



Illustrated on this page is the use of the horizontal signature on LaPorte letterhead, at the bottom of the sheet. The RSM US Alliance member signature may appear anywhere on a letterhead, depending on the specific layout of the member letterhead and how prominently the member wishes to feature their affiliation with RSM US Alliance.

RSM US Alliance disclosure:

If the member references its affiliation with RSM US Alliance or uses the RSM US Alliance member signature logo, the short disclosure is required. However, the standard disclosure is preferred.

Minimum size:

The minimum size of the RSM US Alliance member signature on all marketing materials 8.5" x 11" or larger is 2.5" for horizontal signatures. 0.75" for vertical signatures.

The minimum size of signatures on all marketing materials smaller than 8.5" x 11" is 1.5" for horizontal signature and 0.75" for vertical signatures.

Minimum font size: 5.5 pt.

Business cards

On vertical cards, the minimum vertical width is 0.75". On horizontal cards, the minimum horizontal width is 0.75". Neither disclosure is required on business cards.



While the horizontal signature is shown in this press release exhibit, the vertical signature is acceptable depending on the specific layout of a member's press release.

If the RSM US Alliance affiliation is mentioned in the member's press release, the RSM US Alliance boilerplate is required immediately following the press release text in the same size font and color. Visit the member portal (https://alliance.rsmus.com/tools/marketing/Pages/ BrandToolkit.aspx) for updated stats.

RSM US Alliance boilerplate:

RSM US Alliance (rsmus.com/alliance) is a premier affiliation of independent accounting, consulting and professional services firms in the United States, with more than [XX] members in over [XX] states, the Cayman Islands and Puerto Rico. RSM US Alliance provides its members with access to resources of RSM US LLP, the leading provider of audit, tax and consulting services focused on the middle market, with more than [XXXX] people in [XX] offices nationwide. RSM US Alliance member firms are separate and independent businesses and legal entities that are responsible for their own acts and omissions, and each are separate and independent from RSM US LLP. Members of RSM US Alliance have access to RSM International resources through RSM US LLP but are not member firms of RSM International. For more information, call toll free +1800 537 7178 or visit rsmus.com/alliance.



RSM US Alliance disclosure:

Except for business cards, all advertising that references RSM US Alliance or contains the RSM US Alliance member signature must include a RSM US Alliance disclosure.

The standard RSM US Alliance disclosure is required on all marketing materials 8.5" x 11" or larger if RSM US Alliance is referenced within the document or if the RSM US Alliance member signature is used.

The short RSM US Alliance disclosure may be used only on letterhead and on advertising and marketing materials that are smaller than 8.5" x 11" when RSM US Alliance is referenced within the document or if the RSM US Alliance member signature is used.

Minimum size:

The minimum size of the RSM US Alliance member signature on all marketing materials 8.5" x 11" or larger is 2.5" for horizontal signatures and 0.75" for vertical signatures.

The minimum size of signatures on all marketing materials smaller than 8.5" x 11" is 1.5" for horizontal signatures and 0.75" for vertical signatures.

Minimum font size: 5.5 pt.



Boilerplate

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An independently owned member RSM US Alliance

3.6

This PowerPoint footer features both the member's logo and the RSM US Alliance member signature in its horizontal format. A one-color or a full-color signature may be used. The size and position of the RSM US Alliance member signature may vary depending on the layout of the member's slide format.

RSM US Alliance disclosure:

RSM US Alliance member PowerPoint presentations using the RSM US Alliance member signature must include the short RSM US Alliance disclosure.

Minimum size:

1.5" for horizontal signature and 0.75" for vertical signature.

Minimum font size: 5.5 pt.

Header

LAPORTE

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Boilerplate

RSM US Alliance member firms are separate and independent businesses and legal entities that are responsible for their own acts and omissions, and each are separate and independent from RSM US LLP. RSM US LLP is the U.S. member firm of RSM International, a global network of independent audit, tax, and consulting firms. Members of RSM US Alliance have access to RSM International resources through RSM US LLP but are not member firms of RSM International.

RSM US Alliance

The member's website home page may feature the RSM US Alliance member signature either close to the member's logo or separate from it. Please observe the area of isolation surrounding the RSM US Alliance member signature. For more information, refer to Page 2.2.

RSM US Alliance disclosure:

The standard RSM US Alliance disclosure is required if the member's website contains the RSM US Alliance member signature or references RSM US Alliance. The disclosure can be on the same page as the RSM US Alliance member signature or the reference to RSM US Alliance, or it can be viewed via a hyperlinked disclosure page.

Minimum size:

100 pixels for vertical signatures 175 pixels for horizontal signatures

Minimum font size: 5.5 pt.

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Boilerplate

Standard disclosure Automatic disclosures Email signature with member signature

If the RSM US Alliance member signature or text-only identification is used, the standard RSM US Alliance disclosure is required at the bottom of the email.

These email footers feature both a text-only example and an example using the RSM US Alliance member signature in its horizontal format.

A one-color or a full-color signature may be used in either the vertical or horizontal configuration. The size and position of the RSM US Alliance member signature may vary depending on the layout of the member's email format.

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RSM US Alliance pro responsible for their of independent audit, ta Visit rsmus.com/abou are proprietary to RSI This e-mail is only inte not represent the offic	vides its members with access to resources wn acts and omissions, and each are sepan c, and consulting firms. Members of RSM US t us for more information regarding RSM US	of RSM US LLP. RSM US Allie rate and independent from RSI S Alliance have access to RSN S LLP and RSM International. ad and may contain confidential d his e-mail in error, please not	nse member firms are M US LLP. RSM US LLI A International resource The RSM™ logo is used Iinformation. Unless stat ify us immediately by re	P is the U.S. member fills s through RSM US LLF d under license by RSM	m of RSM Internation but are not member US LLP. RSM US AI	nal, a global network of firms of RSM International. lliance products and services s are personal to the writer and do

Email signature with text only

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This e-mail is only intended for the person(s) to whom it is addressed and may contain confidential information. Unless stated to the contrary, any opinions or comments are personal to the writer and do not represent the official view of the company. If you have received this e-mail in error, please notify us immediately by reply e-mail and then delete this message from your system. Please do not copy it or use if it or any proposes, or disclosure is contents to any other person. Thank you for your cooperation.

Well-coordinated signage is an effective method of creating a solid brand identity. The primary sign in reception rooms may or may not contain the RSM US Alliance member signature. In certain situations, it may be desirable to have the RSM US Alliance member signature on a separate desktop sign. However, the standards that define the use of the RSM US Alliance member signature must be followed. Refer to section two, *Expressing the RSM US Alliance brand* for details.





An RSM US Alliance member may choose not to use the RSM US Alliance member signature on their materials. In that case, members may identify their affiliation with RSM US Alliance in a text-only treatment displayed in the type font that the member currently uses in their communications material. This text only identification should read: An Independently Owned Member, RSM US Alliance

A two line treatment is also acceptable: An Independently Owned Member, RSM US Alliance

The text-only identification must be set in upper and lower case as shown above. All caps is not acceptable.

RSM US Alliance disclosure:

If the member references its affiliation with the text–only identification, the short RSM US Alliance disclosure is required on letterhead and on advertising and marketing materials that are smaller than $8.5'' \times 11''$.

The standard RSM US Alliance disclosure is required on all marketing materials 8.5" x 11" or larger.

Minimum size:

10 pt. on all marketing materials 8.5" x 11" or larger 6 pt. on all marketing materials smaller than 8.5" x 11"

Minimum font size: 5.5 pt. on all marketing materials 8.5'' x 11'' or larger and 4 pt. on all marketing materials smaller than 8.5'' x 11''

Business cards

Due to space limitations RSM US Alliance member firms are not required to insert a disclosure even if the RSM US Alliance member signature or text-only identification is present on the business card.



3.11

In order to accurately describe the member firm's affiliation with RSM US Alliance and make clear the member firm has the sole and ultimate responsibility for the engagement, the member must accurately reference its affiliation with RSM US Alliance and RSM US LLP, respectively, when referencing such application in all proposals and engagement letters.

Sample proposal language

[RSM US Alliance member name] has been a proud member of RSM US Alliance since [year]. RSM US Alliance is a premier affiliation of independent accounting, consulting and professional services firms in the United States, with more than [XX] members in over [XX] states, the Cayman Islands and Puerto Rico. This affiliation gives us access to a full range of national and international capabilities.

As a member of RSM US Alliance, [RSM US Alliance member name] has access to resources and services RSM US LLP provides its own clients. RSM US LLP is the leading provider of audit, tax and consulting services focused on the middle market, with more than [XXX] people in [XX] offices nationwide. RSM US LLP is a licensed CPA firm and the U.S. member of RSM International, a global network of independent audit, tax and consulting firms with more than [XXX] people in over [XXX] countries.

We accepted an invitation to become a member of RSM US Alliance because it is a natural fit with our commitment to our clients and our determination to stay at the forefront of developments affecting accounting, consulting and professional services firms today. Visit rsmus.com/alliance to learn more about our membership.

RSM US Alliance member firms are separate and independent businesses and legal entities that are responsible for their own acts and omissions, and each are separate and independent from RSM US LLP. RSM US LLP is the U.S. member firm of RSM International, a global network of independent audit, tax and consulting firms. Members of RSM US Alliance have access to RSMInternational resources through RSM US LLP but are not member firms of RSM International. Visit rsmus.com/aboutus for more information regarding RSM US LLP and RSM International. RSM, the RSM brandmark and RSM US ALLIANCE are trademarks of RSM International Association or RSM US. The services and products provided by RSM US Alliance are proprietary to RSM US LLP.

Sample arrangement letter language

RSM US LLP will be available to support [name of firm] by rendering services related to the performance of the engagement. If a situation occurs in connection with the proposed engagement for which we would request the services of RSM US LLP, we will notify you and obtain permission from you before giving access to your records. We maintain supervision, control and ultimate responsibility for the performance of this engagement.

[RSM US Alliance member name] is independently owned and operated and assumes full responsibility for the quality of service delivered to our clients. We are responsible for our own client fee arrangements and maintenance of our client relationships.

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All brand guidelines and brandmark art files can be found in the marketing section under tools on the RSM US Alliance Portal (<u>https://alliance.rsmus.com</u>).

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Member Desk

E: RSMUSAlliance@rsmus.com



If you have an idea or request and want to notify us, please contact our Member Desk.

Overall

- Have you consulted with your internal marketing resource to ensure your project complies with your firm's overall branding standards?
- If you are using the RSM US Alliance member signature, have you reviewed the RSM US Alliance brand guidelines to ensure your project complies with our brand identity standards?

Signature

• Have you used the RSM US Alliance member signature in a form that meets our approved identity standards?

Disclosures, trademarks, copyrights

Have you included all of the necessary legal disclosures and appropriate trademark and copyright notices?

Communications guidelines

- Are visuals large? Will they generate interest from your audience?
- Did you consider using photography to add greater drama to your pieces?
- Do your visuals include people and reflect a multicultural focus?
- Is your page layout organized and easy to follow?
- Are headlines straightforward and do they promise a benefit?
- Does the tone of the copy match the subject matter?
- Is the vocabulary you are using simple and easy to understand?

If the answers are "yes" to all of these questions, your project may well be on its way to a successful completion. Remember, these guidelines are designed to protect our brand and leverage its strengths.

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